The following 15 propositions are examples of potential roles for future conservation NGOs.

...pro-conservation solutions are delivered by multiple actors

...to act as a broker or convenor, enabling co-creation.

...a broader diversity of views, experiences and knowledge is acknowledged and embraced

...to (re)frame the narratives around the 'what', 'why' and 'how' of conservation.

...NGOs must urgently decolonise to accelerate and scale up effective conservation actions

..to be providers of support, upon request, to networks of Global South actors.

...conservation work is locally-focused and locally-led

...to act as connectors locally and globally to share learnings, tools and resources.

...the military and security sectors are very powerful providing stability and security to citizens

...to influence security and law enforcement organisations to prioritise environmental crimes.

...countries such as China and India are driving new global norms and impacting the use of natural resources

...to influence and advocate for radically different approaches to finite natural resource.

...global disruptions create unique opportunities to achieve conservation objectives more quickly

...to nurture conservation-minded people to help create new narratives and step changes in normative thinking in their respective institutions and sectors.

...radically new decision-making structures and business models emerge based on new technologies such as blockchain and crypto-currencies

...to verify information and regulate the flow of funds by acting as a bridge between the communities and sources of funding. They begin with a 'lens', a description of a possible future state of the world: 'In a world where...'.

Based on this lens, a potential role for future conservation NGOs is proposed: 'The role of conservation NGOs is...'

...authentic, high-quality evidence-based research data is shaping conservation action

...to be a neutral source of trusted information.

...youth-led movements are challenging the status quo and influencing change

...to be a complementary force/actor and build on their activism.

...NGOs in the Global North focus on changing policies, practices, and beliefs within their country

...to lead local delivery of conservation campaigns \leftarrow in their home country.

...the large state-led investment flows impact conservation actions either positively or negatively

...to jointly lobby and promote proconservation approaches and behaviors.

...organisations operating financial systems and finance flows are larger than state-led investment flows

...to shape and provide investment-ready bankable projects.

...tech corporations exert significant influence on public discourses on the environment, climate change and conservation

...to collaborate with tech companies and embrace digital innovation and data-driven strategies and tactics.

...a sizable population lives in (peri-) urban areas with shrinking human-nature interactions

...to influence the (peri-)urban population to support urban nature and increase urban biodiversity spaces.

